

Achieving the Astana Declaration on Primary Health Care of "a world where governments and societies prioritize, promote, and protect people's health and well-being"



Improve health systems and outcomes by collaborating with governments to strengthen leadership and management capabilities through public-private partnership

- Human-centered:** believing passionately in the power of people to drive development
- Committed:** believing in the value of long-term in-country engagement to catalyze sustainable leadership and management (L&M) capabilities
- Responsive:** addressing and adapting to L&M priorities of individual ministries of health
- Solution-oriented:** embracing innovation, data, technology, and the rapidly changing landscape; and evolving with optimism and purpose
- Inclusive:** committed to equitably serving all communities, including marginalized and vulnerable populations
- Integrative:** breaking down siloes within and across programs, sectors and countries and harnessing the best of the public and private sectors
- Humble:** cognizant that we operate within a broader ecosystem and achieve impact by being trusted partners
- Collective:** contributing to the broader global health agenda of Primary Health Care (PHC) including Community Health, Universal Health Coverage (UHC), and the health-related Sustainable Development Goals (SDGs)

Increasingly complex prioritization & operating environment

- Major trends affecting humanity (e.g., population growth, migration, climate change, urbanization, pollution, water scarcity)
- Rise of chronic diseases, especially "non communicable"
- Projected decreases in Official Development Assistance, including for health

Major policy directions

- 3 policy agendas (PHC, UHC, and SDGs) shaping global health discourse
- Decentralization of responsibility and authority for health services
- Increasing emphasis on global health security and preparedness

New opportunities

- Rapid technological change and innovation, including data and artificial intelligence
- Increasing in-country resources (expertise, funding)
- Shift from problem focus to systems thinking
- Increasing openness to public and private sector collaboration

1 Build capacity: Develop L&M capabilities in partnership with governments through a customized in-country approach leveraging embedded management partners

2 Share knowledge: Facilitate the capture and sharing of best practices within and among countries and diverse stakeholders

3 Generate evidence: Catalyze standardization of measurement of L&M capacity building and contribute to global evidence base

4 Change the conversation: Raise the profile of L&M as a key means to achieve broader health and development goals

- Support ministries of health in defining and prioritizing L&M needs in line with their strategic priorities
- Improve individual L&M capacity
- Strengthen team effectiveness
- Increase uptake of best practices and processes
- Speed adoption of new technologies, tools, and use of data

- Develop, evaluate, and share L&M roadmaps for individuals and teams
- Facilitate establishment and implementation of L&M curricula
- Facilitate sharing of resources and templates around L&M best practices and processes
- Foster peer-to-peer learning and networks for real-time sharing of knowledge within and across countries

- Document what works and what does not by partnering to develop L&M case studies
- Work with the global health community and governments to define evidence needs
- In conjunction with partners, develop and implement monitoring and evaluation framework to measure the outcomes and impact of L&M capacity building
- Contribute to operational research and the evidence base around L&M for global health priorities

- Communicate clearly and compellingly, the impact of L&M capacity building
- Shape global discourse on L&M by convening a high-level council
- Enhance international, national, and sub-national political commitment to L&M
- Strengthen the engagement of civil society, private sector, and other partners in L&M capacity building
- Increase funding for L&M globally

In-country partnerships (e.g., governments, implementing partners, and the private sector)

Capacity building (e.g., academic institutions and management initiatives)

Knowledge development and management (e.g., academic institutions and business schools)

Monitoring and evaluation (e.g., academic institutions, L&M networks, and NGOs)

Communication (e.g., advocacy organizations, foundations, and the private sector)

Financing (e.g., foundations, governments, multilateral institutions, NGOs, and the private sector)